



Work-in-Progress

Project Management Institute

White Paper on Implementing the Program Management Improvement and Accountability Act of 2015

ABOUT THE NATIONAL ACADEMY

The National Academy of Public Administration is a non-profit, independent organization of top public management and organizational leaders who tackle the nation's most critical and complex public management challenges. With a network of more than 800 distinguished Fellows and an experienced professional staff, the National Academy is uniquely qualified and trusted across government to provide objective advice and practical solutions based on systematic research and expert analysis. Established in 1967 and chartered by Congress in 1984, the National Academy continues to make a positive impact by helping federal, state and local governments respond effectively to current circumstances and changing conditions. Learn more about the National Academy and its work at www.NAPAwash.org

BACKGROUND

The Project Management Institute (PMI) is the leading nonprofit professional membership association for the project management profession. PMI has contracted with the Academy for a high-level white paper that will provide input to OPM as it performs its statutory duties under the Program Management Improvement and Accountability Act of 2015 (PMIAA).

PROJECT DESCRIPTION

The Academy will address these central issues:

1. Identify a basic set of standard skills and competencies needed for a program and project manager;
2. Determine the advantages and disadvantages of establishing a job series for program and project management;
3. Identify key practices that OPM could use in establishing a new career path for program and project managers;
4. Determine the key issues to consider in attracting experienced private sector program and project management to the federal sector;
5. Identify how the Program Management Improvement and Accountability Act of 2015 may fit into existing statutes and policies; and
6. Determine how existing program and project management standards used in the private sector might apply to the federal sector.

The Academy will work with a four person Panel of Fellows over an 2-month time period to address these issues in a high level white paper report that will provide input and recommendations to OPM in the implementation of PMIAA.

PANEL OF FELLOWS

Dan Chenok,* (chair) Executive Director, Center for The Business of Government at IBM. Former Vice President and Partner, Technology Strategy, Public Sector, IBM Global Business Services; Senior Fellow, IBM Center for the Business of Government; Government Team Lead, Technology, Innovation and Government Reform Policy Committee; E-Government/IT and OIRA Lead, Office of Management and Budget Agency Review Team; President-Elect Obama's Transition Team. Former positions with SRA International: Vice President and Director, Consulting Business Integration; Vice President and Director, Business and Technology Offerings. Former positions with Office of Management and Budget: Branch Chief, Information Policy and Technology; Assistant Branch Chief, Human Resources and Housing; Policy Analyst/Desk Officer. Former Policy Associate, Jobs for the Future; Editor-Researcher, Congressional Office of Technology Assessment.

Dan Blair,* President and Chief Executive Officer, National Academy of Public Administration. Former member and Chairman of the Postal Regulatory Commission, U.S. Postal Service. Former positions with the U.S. Office of Personnel Management: Deputy Director and Acting Director. Former Senior Counsel to U.S. Senator Fred Thompson, Senate Committee on Government Affairs; Staff Director, House Subcommittee on the Postal Service; Minority General Counsel, House Committee on Post Office and Civil Service.

Jen Pahlka,* Founder & Executive Director, Code for America. Former U.S. Deputy Chief Technology Officer, Office of Science and Technology Policy, The White House; Founder & Executive Director, Code for America; GM & Co-Chair, Web 2.0 Expo, TechWeb; Conference Director, MediaLive International; President & Founder, Tiny Media; Director, Game Group, CMP Media.

David Mader,* Deloitte Consulting. Former Controller, Office of Federal Financial Management, U.S. Office of Management and Budget; Senior Vice President, Strategy and Organization, Booz Allen Hamilton; Managing Director, Sirota Survey Intelligence LLC. Former positions with the Internal Revenue Service, the U. S. Department of Treasury: Acting Deputy Commissioner for Modernization and CIO; Assistant Deputy Commissioner; Chief, Management and Finance; Chief, Management and Administration; Assistant Commissioner, Human Resources and Support; Deputy Assistant Commissioner, Planning and Research; Assistant District Director, State of New Jersey; Assistant Director, Detroit Computing Center.

***Academy Fellow**

PROJECT STAFF

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