



Work-in-Progress

Transportation Security Administration Assessment of Procurement Competition Policies, Procedures, Strategies, & Goals

ABOUT THE NATIONAL ACADEMY

The National Academy of Public Administration is a non-profit, independent organization of top public management and organizational leaders who tackle the nation's most critical and complex public management challenges. With a network of more than 850 distinguished Fellows and an experienced professional staff, the National Academy is uniquely qualified and trusted across government to provide objective advice and practical solutions based on systematic research and expert analysis. Established in 1967 and chartered by Congress in 1984, the National Academy continues to make a positive impact by helping federal, state and local governments respond effectively to current circumstances and changing conditions. Learn more about the National Academy and its work at www.NAPAwash.org

BACKGROUND

The Transportation Security Administration (TSA) is responsible for protecting the nation's transportation systems to ensure freedom of movement for people and commerce. TSA has contracted with the Academy to conduct an independent expert assessment of its policies, procedures, and strategies for promoting competitive procurements, as well as its assigned competition goals.

PROJECT DESCRIPTION

The Academy's review will perform three major tasks:

1. Identify best practices used by agencies and bureaus to conduct competitive procurements, focusing on high-performing procurement offices with similar procurement challenges to TSA's such as procurement of technically sophisticated equipment from a limited number of producers.
2. Examine competition goals provided to TSA for its procurement activities, assessing whether the goals faced by TSA are comparable to those faced by agencies with similar procurement challenges.
3. Develop an implementation plan with recommendations that address areas needing improvement along with specific steps for how to adapt relevant best practices and approaches to the determination of competition goals.

The Academy has formed a five-member Panel of Fellows with support from a professional study team that will perform these tasks and produce a final report in June 2017.

PANEL OF FELLOWS

Allan Burman, Ph.D.,* (chair) President, Jefferson Solutions. Former positions with U.S. Office of Management and Budget: Administrator for Federal Procurement Policy; Acting Administrator, Office of Federal Procurement Policy; Deputy Administrator, Office of Federal Procurement Policy; Chief, Air Force Branch; Coordinator for Research and Development Programs, Air Force Branch. Former Federal Executive Fellow, Brookings Institution; Special Assistant to the Director of Defense Education, Office of the Secretary of Defense, U.S. Department of Defense.

Zal Azmi,* President & Chief Executive Officer, IMTAS (Innovative Management and Technology Approaches). Former Chief Executive Officer, Nexus Solutions LLC; Senior Vice President, Cyber Solutions Group, CACI International; Executive Assistant Director and Chief Information Officer, Federal Bureau of Investigation; Chief Information Officer, Executive Office for the United States Attorneys; Computer Scientist, United States Patent and Trademark Office; Former Staff Sergeant, United States Marine Corps.

Rafael Borrás,* Partner, AT Kearney. Former Under Secretary for Management, Department of Homeland Security; Vice President, URS Corporation; Regional Administrator, Mid-Atlantic Region of the U.S. General Services Administration; Deputy Assistant Secretary for Administration, U.S. Department of Commerce; Deputy City Manager and Commissioner of Human Services of New Rochelle, NY; Deputy City Manager, City of Hartford, CT.

Deidre Lee,* Independent Consultant. Former Vice President, Operations Support, Fluor Government Group; Executive Director, Government Business Practices, Fluor Government Group; Associate, Compusearch Softwares Systems, Inc; Deputy Director of Operations, Federal Emergency Management Agency; Assistant Commissioner for Integrated Technology Service, General Services Administration; Director, Defense Procurement and Acquisition Policy, Office of the Secretary of Defense, U.S. Department of Defense; Director, Defense Procurement, Office of the Under Secretary of Defense (Acquisition, Technology and Logistics), U.S. Department of Defense; Administrator, Office of Federal Procurement Policy, U.S. Office of Management and Budget. Former positions with National Aeronautics and Space Administration: Associate Administrator for Procurement; Executive Officer to the Deputy Administrator; various high level procurement responsibilities, Johnson Space Center.

Sheryl Sculley,* City Manager, City of San Antonio, Texas; Former positions with the City of Phoenix, Arizona: Assistant City Manager, Deputy City Manager. Former positions with City of Kalamazoo, Michigan: City Manager; Acting City Manager; Deputy City Manager; Director, Office of Public Services; Assistant to the City Manager; Planner, Community Development Department.

***Academy Fellow**

PROJECT STAFF

Joseph Mitchell, Ph.D., *Director of Academy Programs*

Roger Kodat, *Project Director*

John Martinez, *Senior Advisor*

Jonathan Tucker, Ph.D., *Project Advisor*

Emily Fay, *Research Associate*